

# FedEx Reports First Quarter Diluted EPS of \$3.21 and Adjusted Diluted EPS of \$3.60

FedEx Seamlessly Transitioned to One FedEx at the Start of Fiscal 2025 \$1 Billion Share Repurchase Completed During Quarter Full-Year Fiscal 2025 Earnings Outlook Range Narrowed

MEMPHIS, Tenn., September 19, 2024 ... FedEx Corp. (NYSE: FDX) today reported the following consolidated results for the first quarter ended August 31 (adjusted measures exclude the item listed below):

	Fisca	2025	Fiscal 2024		
	As Reported (GAAP)	Adjusted (non-GAAP)	As Reported (GAAP)	Adjusted (non-GAAP)	
Revenue	\$21.6 billion	\$21.6 billion	\$21.7 billion	\$21.7 billion	
Operating income	\$1.08 billion	\$1.21 billion	\$1.49 billion	\$1.59 billion	
Operating margin	5.0%	5.6%	6.8%	7.3%	
Net income	\$0.79 billion	\$0.89 billion	\$1.08 billion	\$1.16 billion	
Diluted EPS	\$3.21	\$3.60	\$4.23	\$4.55	

This year's and last year's quarterly consolidated results have been adjusted for:

Impact per diluted share	Fiscal 2025	Fiscal 2024
Business optimization costs	\$0.39	\$0.32

First quarter results were negatively affected by a mix shift, which reduced demand for priority services, increased demand for deferred services, and constrained yield growth. In addition, higher operating expenses and one fewer operating day negatively affected the quarter's results. A reduction of structural costs from the company's DRIVE program initiatives partially offset these factors.

"Despite a challenging quarter, we remain focused on transforming our network, improving our efficiency, lowering our cost-to-serve, and enhancing our ability to adapt with speed to evolving market dynamics," said Raj Subramaniam, FedEx Corp. president and chief executive officer. "Overall, I remain confident in the valuecreation opportunities ahead as we focus on reducing our structural cost, growing revenue profitably, and leveraging the insights from our vast collection of data as we continue to build the world's most flexible, efficient and intelligent network."

On June 1, 2024, FedEx Ground and FedEx Services were successfully merged into Federal Express, becoming a single company operating a unified, fully integrated

air-ground express network. FedEx Freight continues to provide less-than-truckload freight transportation services as a separate subsidiary. Federal Express and FedEx Freight now represent the company's major service lines and constitute its reportable segments. Additionally, the results of FedEx Custom Critical are now included in the FedEx Freight segment instead of the Federal Express segment. Prior year amounts were revised to reflect this presentation.

Federal Express operating results decreased during the quarter due to one fewer operating day and lower U.S. domestic priority package volume, partially offset by higher International Economy package volume. Increased wage and purchased transportation rates also negatively impacted operating results. These headwinds were partially offset by the reduction of structural costs from the company's DRIVE program initiatives.

FedEx Freight operating results decreased during the quarter due to a decline in weight per shipment, reduced priority shipments, and one fewer operating day, partially offset by higher base yield. FedEx Freight continues to execute its long-term strategy of streamlining its network, completing the closure of seven small-market facilities during the quarter.

#### Share Repurchase Program

The company completed a \$1 billion accelerated share repurchase (ASR) transaction during the quarter. Approximately 3.4 million shares were delivered under the ASR agreement, with the decrease in outstanding shares benefiting first quarter results by \$0.03 per diluted share.

FedEx expects to repurchase an additional \$1.5 billion of common stock during fiscal 2025, for a buyback total of \$2.5 billion. As of August 31, 2024, \$4.1 billion remained available for repurchases under the company's 2024 stock repurchase authorization.

Cash on-hand as of August 31, 2024 was \$5.9 billion.

#### <u>Outlook</u>

FedEx is unable to forecast the fiscal 2025 mark-to-market (MTM) retirement plans accounting adjustments. As a result, FedEx is unable to provide a fiscal 2025 earnings per share or effective tax rate (ETR) outlook on a GAAP basis and is relying on the exemption provided by the Securities and Exchange Commission (SEC). It is reasonably possible that the fiscal 2025 MTM retirement plans accounting adjustments could have a material effect on fiscal 2025 consolidated financial results and ETR.

FedEx is revising its fiscal 2025 revenue and earnings forecasts, and now expects:

- A low single-digit percentage revenue growth rate year over year, compared to the prior forecast of a low-to-mid single digit percentage increase;
- Earnings per diluted share of \$17.90 to \$18.90 before the MTM retirement plans accounting adjustments compared to the prior forecast of \$18.25 to \$20.25 per share; and \$20.00 to \$21.00 per share after also excluding costs related to business optimization initiatives, compared to the prior forecast of \$20.00 to \$22.00 per share;

FedEx is reaffirming its forecast of:

- Permanent cost reductions from the DRIVE transformation program of \$2.2 billion;
- ETR of approximately 24.5% prior to the MTM retirement plans accounting adjustments; and
- Capital spending of \$5.2 billion, with a priority on investments in network optimization and efficiency improvement, including fleet and facility modernization and automation.

These forecasts assume the company's current economic forecast and fuel price expectations, successful completion of the planned stock repurchases, and no additional adverse economic or geopolitical developments. FedEx's ETR and earnings per share forecasts are based on current law and related regulations and guidance.

"Our revised outlook reflects our continued confidence in the execution of our DRIVE initiatives and the effects of our recent pricing actions, which we expect to help offset weaker-than-expected demand trends," said John Dietrich, FedEx Corp. executive vice president and chief financial officer. "We will continue to manage our capital prudently, and remain committed to our plan to return \$3.8 billion to stockholders this fiscal year."

#### Corporate Overview

FedEx Corp. (NYSE: FDX) provides customers and businesses worldwide with a broad portfolio of transportation, e-commerce and business services. With annual revenue of \$88 billion, the company offers integrated business solutions utilizing its flexible, efficient, and intelligent global network. Consistently ranked among the world's most admired and trusted employers, FedEx inspires its more than 500,000 employees to remain focused on safety, the highest ethical and professional standards and the needs of their customers and communities. FedEx is committed to connecting people and possibilities around the world responsibly and

resourcefully, with a goal to achieve carbon-neutral operations by 2040. To learn more, please visit <u>fedex.com/about</u>.

Additional information and operating data are contained in the company's annual report, Form 10-K, Form 10-Qs, Form 8-Ks and Statistical Books. These materials, as well as a webcast of the earnings release conference call to be held at 5:30 p.m. EDT on September 19, are available on the company's website at <u>investors.fedex.com</u>. A replay of the conference call webcast will be posted on our website following the call.

The Investor Relations page of our website, <u>investors.fedex.com</u>, contains a significant amount of information about FedEx, including our SEC filings and financial and other information for investors. The information that we post on our Investor Relations website could be deemed to be material information. We encourage investors, the media and others interested in the company to visit this website from time to time, as information is updated and new information is posted.

Certain statements in this press release may be considered forward-looking statements, such as statements regarding expected cost savings, the optimization of our network through Network 2.0, future financial targets, business strategies, management's views with respect to future events and financial performance, and the assumptions underlying such expected cost savings, targets, strategies, and statements. Forward-looking statements include those preceded by, followed by or that include the words "will," "may," "could," "would," "should," "believes," "expects," "forecasts," "anticipates," "plans," "estimates," "targets," "projects," "intends" or similar expressions. Such forward-looking statements are subject to risks, uncertainties and other factors which could cause actual results to differ materially from historical experience or from future results expressed or implied by such forward-looking statements. Potential risks and uncertainties include, but are not limited to, economic conditions in the global markets in which we operate; our ability to successfully implement our business strategy and global transformation program and optimize our network through Network 2.0, effectively respond to changes in market dynamics, and achieve the anticipated benefits of such strategies and actions; our ability to achieve our cost reduction initiatives and financial performance goals; the timing and amount of any costs or benefits or any specific outcome, transaction, or change (of which there can be no assurance), or the terms, timing, and structure thereof, related to our global transformation program and other ongoing reviews and initiatives; a significant data breach or other disruption to our technology infrastructure; damage to our reputation or loss of brand equity; our ability to adjust our air network to remove costs related to services provided to the U.S. Postal Service ("USPS") under the contract for Federal Express Corporation to provide the USPS domestic transportation services through September 29, 2024; our ability to meet our labor and purchased transportation needs while controlling related costs; failure of third-party service providers to perform as expected, or disruptions in our relationships with those providers or their provision of services to FedEx; the effects of a widespread outbreak of an illness or any other communicable disease or public health crises; anti-trade measures and additional changes in

international trade policies and relations; the effect of any international conflicts or terrorist activities, including as a result of the current conflicts between Russia and Ukraine and in the Middle East; changes in fuel prices or currency exchange rates, including significant increases in fuel prices as a result of the ongoing conflicts between Russia and Ukraine and in the Middle East and other geopolitical and regulatory developments; the effect of intense competition; our ability to match capacity to shifting volume levels; an increase in self-insurance accruals and expenses; failure to receive or collect expected insurance coverage; our ability to effectively operate, integrate, leverage, and grow acquired businesses and realize the anticipated benefits of acquisitions and other strategic transactions; noncash impairment charges related to our goodwill and certain deferred tax assets; the future rate of e-commerce growth; evolving or new U.S. domestic or international laws and government regulations, policies, and actions; future guidance, regulations, interpretations, challenges, or judicial decisions related to our tax positions; laborrelated disruptions; legal challenges or changes related to service providers contracted to conduct certain linehaul and pickup-and-delivery operations and the drivers providing services on their behalf and the coverage of U.S. employees at Federal Express Corporation under the Railway Labor Act of 1926, as amended; our ability to quickly and effectively restore operations following adverse weather or a localized disaster or disturbance in a key geography; any liability resulting from and the costs of defending against litigation; our ability to achieve our goal of carbonneutral operations by 2040; and other factors which can be found in FedEx Corp.'s and its subsidiaries' press releases and FedEx Corp.'s filings with the SEC. Any forward-looking statement speaks only as of the date on which it is made. We do not undertake or assume any obligation to update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise.

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#### RECONCILIATIONS OF NON-GAAP FINANCIAL MEASURES TO GAAP FINANCIAL MEASURES

#### First Quarter Fiscal 2025 and Fiscal 2024 Results

The company reports its financial results in accordance with accounting principles generally accepted in the United States ("GAAP" or "reported"). We have supplemented the reporting of our financial information determined in accordance with GAAP with certain non-GAAP (or "adjusted") financial measures, including our adjusted first quarter fiscal 2025 and 2024 consolidated operating income and margin, net income and diluted earnings per share and adjusted first quarter fiscal 2025 and 2024 Federal Express segment operating income and margin. These financial measures have been adjusted to exclude the effects of business optimization costs incurred in fiscal 2025 and 2024.

In fiscal 2023, FedEx announced DRIVE, a comprehensive program to improve the company's long-term profitability. This program includes a business optimization plan to drive efficiency among our transportation segments, lower our overhead and support costs, and transform our digital capabilities. We incurred costs associated with our business optimization initiatives in the first quarter of fiscal 2025 and fiscal 2024. These costs were primarily related to professional services and severance.

Costs related to business optimization initiatives are excluded from our first quarter fiscal 2025 and 2024 consolidated and Federal Express segment non-GAAP financial measures because they are unrelated to our core operating performance and to assist investors with assessing trends in our underlying businesses.

We believe these adjusted financial measures facilitate analysis and comparisons of our ongoing business operations because they exclude items that may not be indicative of, or are unrelated to, the company's and our business segments' core operating performance, and may assist investors with comparisons to prior periods and assessing trends in our underlying businesses. These adjustments are consistent with how management views our businesses. Management uses these non-GAAP financial measures in making financial, operating and planning decisions and evaluating the company's and each business segment's ongoing performance.

Our non-GAAP financial measures are intended to supplement and should be read together with, and are not an alternative or substitute for, and should not be considered superior to, our reported financial results. Accordingly, users of our financial statements should not place undue reliance on these non-GAAP financial measures. Because non-GAAP financial measures are not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures having the same or similar names. As required by SEC rules, the tables below present a reconciliation of our presented non-GAAP financial measures to the most directly comparable GAAP measures.

#### Fiscal 2025 Earnings Per Share and Effective Tax Rate Forecasts

Our fiscal 2025 earnings per share (EPS) forecast is a non-GAAP financial measure because it excludes fiscal 2025 mark-to-market (MTM) retirement plans accounting adjustments and estimated costs related to business optimization initiatives in fiscal 2025. Our fiscal 2025 effective tax rate (ETR) forecast is a non-GAAP financial measure because it excludes the effect of fiscal 2025 MTM retirement plans accounting adjustments.

We have provided these non-GAAP financial measures for the same reasons that were outlined above for historical non-GAAP measures. Costs related to business optimization initiatives are excluded from our fiscal 2025 EPS forecast for the same reasons described above for historical non-GAAP measures.

We are unable to predict the amount of the MTM retirement plans accounting adjustments, as they are significantly affected by changes in interest rates and the financial markets, so such adjustments are not included in our fiscal 2025 EPS and ETR forecasts. For this reason, a full reconciliation of our fiscal 2025 EPS and ETR forecasts to the most directly comparable GAAP measures is impracticable. It is reasonably possible, however, that our fiscal 2025 MTM retirement plans accounting adjustments could have a material effect on our fiscal 2025 consolidated financial results and ETR.

The table included below titled "Fiscal 2025 Earnings Per Share Forecast" outlines the effects of the items that are excluded from our fiscal 2025 EPS forecast, other than the MTM retirement plans accounting adjustments.

# First Quarter Fiscal 2025

#### FedEx Corporation

					Diluted
	Opera	ating	Income	Net	Earnings
Dollars in millions, except EPS	Income	Margin	Taxes <sup>1</sup>	Income <sup>2</sup>	Per Share
GAAP measure	\$1,080	5.0%	\$262	\$794	\$3.21
Business optimization costs <sup>3</sup>	128	0.6%	30	98	0.39
Non-GAAP measure	\$1,208	5.6%	\$292	\$892	\$3.60

# Federal Express Segment

	Opera	ating
Dollars in millions	Income	Margin
GAAP measure	\$953	5.2%
Business optimization costs	43	0.2%
Non-GAAP measure	\$996	5.4%

#### First Quarter Fiscal 2024

#### FedEx Corporation

					Diluted
	Opera	ating	Income	Net	Earnings
Dollars in millions, except EPS	Income	Margin	Taxes <sup>1</sup>	Income <sup>2</sup>	Per Share
GAAP measure	\$1,485	6.8%	\$345	\$1,078	\$4.23
Business optimization costs <sup>3</sup>	105	0.5%	24	81	0.32
Non-GAAP measure	\$1,590	7.3%	\$369	\$1,159	\$4.55

#### Federal Express Segment

	Opera	ating
Dollars in millions	Income	Margin
GAAP measure	\$1,306	7.1%
Business optimization costs	27	0.1%
Non-GAAP measure	\$1,333	7.2%

#### Fiscal 2025 Earnings Per Share Forecast

Dollars in millions, except EPS	Adjustments	Diluted Earnings Per Share
Earnings per diluted share before	<b>E</b>	
MTM retirement plans accounting		
adjustments (non-GAAP) <sup>4</sup>		\$17.90 to \$18.90
Business optimization costs	\$670	
Income tax effect <sup>1</sup>	(160)	
Net of tax effect	\$510	2.10
Earnings per diluted share with adjustments		
(non-GAAP) <sup>4</sup>		\$20.00 to \$21.00
Notoo		

Notes:

- 1 Income taxes are based on the company's approximate statutory tax rates applicable to each transaction.
- 2 Effect of "total other (expense) income" on net income amount not shown.
- 3 These expenses were recognized at Corporate, other, and eliminations, as well as Federal Express.
- 4 The MTM retirement plans accounting adjustments, which are impracticable to calculate at this time, are excluded.

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# FEDEX CORP. FINANCIAL HIGHLIGHTS

#### First Quarter Fiscal 2025

(In millions, except earnings per share)

(Unaudited)

Percent20242023Percent ChangeFederal Express segment\$ 18,305\$ 18,426(1)FedEx Freight segment $2,329$ $2,385$ (2)Other and eliminations'9458709Total Revenue $21,579$ $21,661$ -Operating Expenses: $7,785$ $7,785$ -Salaries and employee benefits $7,785$ $7,785$ -Purchased transportation $5,275$ $5,036$ 5Rentals and landing fees $1,161$ $1,151$ 1Depreciation and amortization $1,078$ $1,071$ 1Fuel $1,075$ $1,101$ (2)Maintenance and repairs8298241Business optimization costs $128$ 10522Other $3,168$ $3,123$ 1Total Operating Expenses $20,499$ 20,1962Other $3,168$ $3,123$ 1Total Operating Income (oss): $(312)$ $(303)$ 3Federal Express segment $953$ $1,306$ $(27)$ Federal Express lincome $(24)$ $(62)$ $(61)$ Other retirement plans, net $449$ $93$ $36$ Other retirement plans, net $262$ $345$ $(24)$ Note Reference $262$ $345$ $(24)$ Other retirem		Three Months EndedAugust 31,				
Federal Express segment         \$ 18,305         \$ 18,426         (1)           FedEx Freight segment         2,329         2,385         (2)           Other and eliminations'         945         870         9           Total Revenue         21,579         21,681            Operating Expenses:         7,785         7,785         -           Purchased transportation         5,275         5,036         5           Rentals and landing fees         1,161         1,151         1           Deprection and amortization         1,075         1,101         (2)           Maintenance and repairs         829         824         1           Business optimization costs         128         105         22           Other         3,168         3,123         1           Total Operating Expenses         953         1,306         (27)           Gedral Express segment         953         1,306         (27)           Federal Express segment         953         1,306         (27)           Federal Express segment         953         1,0306         (27)           Corporate, other, and eliminations'         (312)         (303)         3           Total Operating Income <th></th> <th>2024</th> <th></th> <th>2023</th> <th></th>		2024		2023		
FedEx Freight segment         2,329         2,385         (2)           Other and eliminations <sup>1</sup> 945         870         9           Total Revenue         21,579         21,681         -           Operating Expenses:         7,785         7,785         -           Salaries and employee benefits         7,785         7,785         -           Purchased transportation         5,275         5,036         5           Rentals and landing fees         1,161         1,151         1           Depreciation and amortization         1,078         1,071         1           Fuel         1,075         1,101         (2)           Maintenance and repairs         829         824         1           Business optimization costs         128         105         22           Other         3,168         3,123         1           Total Operating Expenses         20,499         20,196         2           Operating income (loss):						
Other and eliminations <sup>1</sup> 945         870         9           Total Revenue         21,579         21,681         -           Operating Expenses:         -         -         -           Salaries and employee benefits         7,785         7,785         -           Purchased transportation         5,275         5,036         5           Rentals and landing fees         1,161         1,151         1           Depreciation and amortization         1,078         1,071         1           Fuel         1,075         1,101         (2)           Maintenance and repairs         829         824         1           Business optimization costs         128         105         22           Other         3,168         3,123         1           Total Operating Expenses         20,499         20,196         2           Operating income (loss):         -         -         -           Federal Express segment         953         1,306         (27)           Federal Express segment         939         482         (9)           Corporate, other, and eliminations <sup>1</sup> (312)         (303)         3           Total Operating Income         -		\$ 18,305	\$	18,426	(1)	
Total Revenue         21,579         21,681            Operating Expenses:         -						
Operating Expenses:         7,785         7,785         -           Salaries and employee benefits         5,275         5,036         5           Purchased transportation         5,275         5,036         5           Rentals and landing fees         1,161         1,151         1           Depreciation and amortization         1,075         1,001         (2)           Maintenance and repairs         829         824         1           Business optimization costs         128         105         22           Other         3,168         3,123         1           Total Operating Expenses         20,499         20,196         2           Operating income (loss):         -         -         -           Federal Express segment         953         1,306         (27)           FedEx Freight segment         (312)         (303)         3           Total Operating Income         1,080         1,485         (27)           Other retirement plans, net         49         39         26           Other, net         11         (10)         (210)         (210)           Income Before Income Taxes         1,056         1,423         (26)           Provision for Incom	Other and eliminations <sup>1</sup>				9	
Salaries and employee benefits         7,785         7,785         -           Purchased transportation         5,275         5,036         5           Rentals and landing fees         1,161         1,151         1           Depreciation and amortization         1,078         1,071         1           Fuel         1,075         1,101         (2)           Maintenance and repairs         829         824         1           Business optimization costs         128         105         22           Other         3,168         3,123         1           Total Operating Expenses         20,499         20,196         2           Operating income (loss):         -         -         -           Federal Express segment         953         1,306         (27)           FedEx Freight segment         (312)         (303)         3           Total Operating Income         -         1,080         1,485         (27)           Cher (Expense) Income:         -         -         -         -           Interest, net         (84)         (91)         (8)         0         162           Other retirement plans, net         49         39         26         0	Total Revenue	21,579		21,681		
Purchased transportation         5,275         5,036         5           Rentals and landing fees         1,161         1,151         1           Depreciation and amortization         1,078         1,071         1           Fuel         1,075         1,101         (2)           Maintenance and repairs         829         824         1           Business optimization costs         128         105         22           Other         3,168         3,123         1           Total Operating Expenses         20,499         20,196         2           Operating income (loss):	Operating Expenses:					
Rentals and landing fees       1,161       1,151       1         Depreciation and amortization       1,078       1,071       1         Fuel       1,075       1,101       (2)         Maintenance and repairs       829       824       1         Business optimization costs       128       105       22         Other       3,168       3,123       1         Total Operating Expenses       20,499       20,196       2         Operating income (loss):	Salaries and employee benefits	7,785		7,785		
Depreciation and amortization         1,078         1,071         1           Fuel         1,075         1,101         (2)           Maintenance and repairs         829         824         1           Business optimization costs         128         105         22           Other         3,168         3,123         1           Total Operating Expenses         20,499         20,196         2           Operating income (loss):         953         1,306         (27)           Federal Express segment         953         1,306         (27)           FedEx Freight segment         439         482         (9)           Corporate, other, and eliminations <sup>1</sup> (312)         (303)         3           Total Operating Income         1,080         1,485         (27)           Other (Expense) Income:         11         (10)         (210)           Interest, net         (84)         (91)         (8)           Other, net         11         (10)         (210)           Total Other (Expense) Income         (24)         (662)         (61)           Income Before Income Taxes         1,056         1,423         (26)           Provision for Income Taxes         266	Purchased transportation				5	
Fuel       1,075       1,101       (2)         Maintenance and repairs       829       824       1         Business optimization costs       128       105       22         Other       3,168       3,123       1         Total Operating Expenses       20,499       20,196       2         Operating income (loss):       -       -       -         Federal Express segment       953       1,306       (27)         FedEx Freight segment       439       482       (9)         Corporate, other, and eliminations <sup>1</sup> (312)       (303)       3         Total Operating Income       1,080       1,485       (27)         Other (Expense) Income:       -       -       -       -         Interest, net       (84)       (91)       (8)       -       -         Other, net       11       (10)       (210)       -       -       -       -         Total Other (Expense) Income       (24)       (62)       (61)       -	Rentals and landing fees	1,161		1,151	1	
Maintenance and repairs         829         824         1           Business optimization costs         128         105         22           Other         3,168         3,123         1           Total Operating Expenses         20,499         20,196         2           Operating income (loss):         Federal Express segment         953         1,306         (27)           Federal Express segment         913         1,306         (27)           Federal Express segment         953         1,306         (27)           Federal Express segment         913         1,306         (27)           Corporate, other, and eliminations <sup>1</sup> (312)         (303)         3           Total Operating Income         (84)         (91)         (8)           Other retirement plans, net         49         39         26           Other, net         (11         (10)         (210)           Total Other (Expense) Income         1,056         1,423         (26)      <	Depreciation and amortization	1,078		1,071	1	
Maintenance and repairs         829         824         1           Business optimization costs         128         105         22           Other         3,168         3,123         1           Total Operating Expenses         20,499         20,196         2           Operating income (loss):         953         1,306         (27)           Federal Express segment         953         1,306         (27)           FedEx Freight segment         439         482         (9)           Corporate, other, and eliminations <sup>1</sup> (312)         (303)         3           Total Operating Income         1,080         1,485         (27)           Other (Expense) Income:         1         (10)         (20)         (30)         3           Total Operating Income         (84)         (91)         (8)         (91)         (8)         (21)         (8)         (210)         (8)         (210)         (62)         (61)         (61)         (62)         (61)         (62)         (61)         (62)         (61)         (24)         (62)         (61)         (24)         (62)         (61)         (24)         (52)         (51)         (24)         (24)         (24)         (24)	Fuel	1,075		1,101	(2)	
Other         3,168         3,123         1           Total Operating Expenses         20,499         20,196         2           Operating income (loss):         953         1,306         (27)           Federal Express segment         953         1,306         (27)           FedEx Freight segment         439         482         (9)           Corporate, other, and eliminations <sup>1</sup> (312)         (303)         3           Total Operating Income         1,080         1,485         (27)           Other (Expense) Income:         (84)         (91)         (8)           Other retirement plans, net         49         39         26           Other, net         11         (10)         (210)           Total Other (Expense) Income         1,056         1,423         (26)           Other (Expense) Income         262         345         (24)           Income Before Income Taxes         262         345         (26)           Provision for Income Taxes         262         345         (26)           Diluted Earnings Per Share         \$ 3.21         \$ 4.23         (24)           Weighted Average Common and         247         254         (3)	Maintenance and repairs	829		824		
Total Operating Expenses         20,499         20,196         2           Operating income (loss):         Federal Express segment         953         1,306         (27)           Federal Express segment         953         1,306         (27)           FedEx Freight segment         439         482         (9)           Corporate, other, and eliminations <sup>1</sup> (312)         (303)         3           Total Operating Income         1,080         1,485         (27)           Other (Expense) Income:         1         (84)         (91)         (8)           Other retirement plans, net         449         39         26           Other, net         11         (10)         (210)           Total Other (Expense) Income         (24)         (62)         (61)           Income Before Income Taxes         1,056         1,423         (26)           Provision for Income Taxes         262         345         (24)           Net Income         \$         794         \$         1,078         (26)           Diluted Earnings Per Share         \$         3.21         \$         4.23         (24)           Weighted Average Common and         247         254         (3)         3  <	Business optimization costs	128			22	
Operating income (loss):         953         1,306         (27)           Federal Express segment         953         1,306         (27)           FedEx Freight segment         439         482         (9)           Corporate, other, and eliminations <sup>1</sup> (312)         (303)         3           Total Operating Income         1,080         1,485         (27)           Other (Expense) Income:         1,080         1,485         (27)           Other (Expense) Income:         (84)         (91)         (8)           Other, net         49         39         26           Other, net         11         (10)         (210)           Total Other (Expense) Income         (24)         (62)         (61)           Income Before Income Taxes         1,056         1,423         (26)           Provision for Income Taxes         262         345         (24)           Net Income         \$         794         \$         1,078         (26)           Diluted Earnings Per Share         \$         3.21         \$         4.23         (24)           Weighted Average Common and         247         254         (3)	Other	3,168		3,123	1	
Federal Express segment       953       1,306       (27)         FedEx Freight segment       439       482       (9)         Corporate, other, and eliminations <sup>1</sup> (312)       (303)       3         Total Operating Income       1,080       1,485       (27)         Other (Expense) Income:       1,080       1,485       (27)         Interest, net       (84)       (91)       (8)         Other retirement plans, net       49       39       26         Other, net       11       (10)       (210)         Total Other (Expense) Income       (24)       (62)       (61)         Income Before Income Taxes       1,056       1,423       (26)         Provision for Income Taxes       262       345       (24)         Net Income       \$       794       \$       1,078       (26)         Diluted Earnings Per Share       \$       3.21       \$       4.23       (24)         Weighted Average Common and       247       254       (3)	Total Operating Expenses	 20,499		20,196	2	
Federal Express segment       953       1,306       (27)         FedEx Freight segment       439       482       (9)         Corporate, other, and eliminations <sup>1</sup> (312)       (303)       3         Total Operating Income       1,080       1,485       (27)         Other (Expense) Income:       1,080       1,485       (27)         Interest, net       (84)       (91)       (8)         Other retirement plans, net       49       39       26         Other, net       11       (10)       (210)         Total Other (Expense) Income       (24)       (62)       (61)         Income Before Income Taxes       1,056       1,423       (26)         Provision for Income Taxes       262       345       (24)         Net Income       \$       794       \$       1,078       (26)         Diluted Earnings Per Share       \$       3.21       \$       4.23       (24)         Weighted Average Common and       247       254       (3)	Operating income (loss):					
FedEx Freight segment       439       482       (9)         Corporate, other, and eliminations <sup>1</sup> (312)       (303)       3         Total Operating Income       1,080       1,485       (27)         Other (Expense) Income:       (84)       (91)       (8)         Interest, net       (84)       (91)       (8)         Other retirement plans, net       49       39       26         Other, net       11       (10)       (210)         Total Other (Expense) Income       (24)       (62)       (61)         Income Before Income Taxes       1,056       1,423       (26)         Provision for Income Taxes       262       345       (24)         Net Income       \$       794       \$       1,078       (26)         Diluted Earnings Per Share       \$       3.21       \$       4.23       (24)         Weighted Average Common and       247       254       (3)		953		1,306	(27)	
Corporate, other, and eliminations <sup>1</sup> (312)       (303)       3         Total Operating Income       1,080       1,485       (27)         Other (Expense) Income:       1       (84)       (91)       (8)         Interest, net       (84)       (91)       (8)         Other retirement plans, net       49       39       26         Other, net       11       (10)       (210)         Total Other (Expense) Income       (24)       (62)       (61)         Income Before Income Taxes       1,056       1,423       (26)         Provision for Income Taxes       262       345       (24)         Net Income       \$       794       \$       1,078       (26)         Diluted Earnings Per Share       \$       3.21       \$       4.23       (24)         Weighted Average Common and       247       254       (3)		439		482		
Total Operating Income       1,080       1,485       (27)         Other (Expense) Income:       1       (84)       (91)       (8)         Interest, net       (84)       (91)       (8)       (91)       (8)         Other retirement plans, net       49       39       26         Other, net       11       (10)       (210)         Total Other (Expense) Income       (24)       (62)       (61)         Income Before Income Taxes       1,056       1,423       (26)         Provision for Income Taxes       262       345       (24)         Net Income       \$       794       \$       1,078       (26)         Diluted Earnings Per Share       \$       3.21       \$       4.23       (24)         Weighted Average Common and       247       254       (3)	Corporate, other, and eliminations <sup>1</sup>	(312)		(303)		
Other (Expense) Income:       (84)       (91)       (8)         Interest, net       (84)       (91)       (8)         Other retirement plans, net       49       39       26         Other, net       11       (10)       (210)         Total Other (Expense) Income       (24)       (62)       (61)         Income Before Income Taxes       1,056       1,423       (26)         Provision for Income Taxes       262       345       (24)         Net Income       \$       794       \$       1,078       (26)         Diluted Earnings Per Share       \$       3.21       \$       4.23       (24)         Weighted Average Common and       247       254       (3)	Total Operating Income	1,080		1,485	(27)	
Interest, net       (84)       (91)       (8)         Other retirement plans, net       49       39       26         Other, net       11       (10)       (210)         Total Other (Expense) Income       (24)       (62)       (61)         Income Before Income Taxes       1,056       1,423       (26)         Provision for Income Taxes       262       345       (24)         Net Income       \$       794       \$       1,078       (26)         Diluted Earnings Per Share       \$       3.21       \$       4.23       (24)         Weighted Average Common and       247       254       (3)		,		,	( )	
Other retirement plans, net         49         39         26           Other, net         11         (10)         (210)           Total Other (Expense) Income         (24)         (62)         (61)           Income Before Income Taxes         1,056         1,423         (26)           Provision for Income Taxes         262         345         (24)           Net Income         \$         794         \$         1,078         (26)           Diluted Earnings Per Share         \$         3.21         \$         4.23         (24)           Weighted Average Common and         247         254         (3)		(84)		(91)	(8)	
Other, net         11         (10)         (210)           Total Other (Expense) Income         (24)         (62)         (61)           Income Before Income Taxes         1,056         1,423         (26)           Provision for Income Taxes         262         345         (24)           Net Income         \$         794         \$         1,078         (26)           Diluted Earnings Per Share         \$         3.21         \$         4.23         (24)           Weighted Average Common and         Common Equivalent Shares         247         254         (3)	Other retirement plans, net					
Total Other (Expense) Income       (24)       (62)       (61)         Income Before Income Taxes       1,056       1,423       (26)         Provision for Income Taxes       262       345       (24)         Net Income       \$       794       \$       1,078       (26)         Diluted Earnings Per Share       \$       3.21       \$       4.23       (24)         Weighted Average Common and       Common Equivalent Shares       247       254       (3)	· · · · · · · · · · · · · · · · · · ·	11		(10)	(210)	
Income Before Income Taxes1,0561,423(26)Provision for Income Taxes262345(24)Net Income\$794\$1,078(26)Diluted Earnings Per Share\$3.21\$4.23(24)Weighted Average Common and Common Equivalent Shares247254(3)		 (24)				
Provision for Income Taxes262345(24)Net Income\$794\$1,078(26)Diluted Earnings Per Share\$3.21\$4.23(24)Weighted Average Common and Common Equivalent Shares247254(3)						
Net Income\$794\$1,078(26)Diluted Earnings Per Share\$3.21\$4.23(24)Weighted Average Common and Common Equivalent Shares247254(3)	Provision for Income Taxes					
Diluted Earnings Per Share\$ 3.21\$ 4.23(24)Weighted Average Common and Common Equivalent Shares247254(3)	Net Income	\$	\$			
Common Equivalent Shares 247 254 (3)	Diluted Earnings Per Share					
Common Equivalent Shares 247 254 (3)	Weighted Average Common and					
		247		254	(3)	
	Capital Expenditures	\$ 767	\$	1,290	(41)	

 $1- \mbox{Includes the FedEx Office, FedEx Logistics, and FedEx Dataworks operating segments.}$ 

# FEDEX CORP. CONDENSED CONSOLIDATED BALANCE SHEETS

#### First Quarter Fiscal 2025 (In millions)

		st 31, 2024 audited)	May 31, 2024	
ASSETS				
Current Assets				
Cash and cash equivalents	\$	5,943	\$	6,501
Receivables, less allowances		10,312		10,087
Spare parts, supplies, and fuel, less allowances		611		614
Prepaid expenses and other		1,228		1,005
Total current assets		18,094		18,207
Property and Equipment, at Cost		85,158		84,391
Less accumulated depreciation and amortization		43,903		42,900
Net property and equipment		41,255		41,491
Other Long-Term Assets				
Operating lease right-of-use assets, net		17,094		17,115
Goodwill		6,512		6,423
Other assets		3,756		3,771
Total other long-term assets		27,362		27,309
5	\$	86,711	\$	87,007
LIABILITIES AND COMMON STOCKHOLDERS	<u>.</u>		<u> </u>	
INVESTMENT				
Current Liabilities				
Current portion of long-term debt	\$	622	\$	68
Accrued salaries and employee benefits	•	2,336	Ŧ	2,673
Accounts payable		3,738		3,189
Operating lease liabilities		2,510		2,463
Accrued expenses		4,905		4,962
Total current liabilities		14,111		13,355
Long-Term Debt, Less Current Portion		19,664		20,135
Other Long-Term Liabilities		- ,		-,
Deferred income taxes		4,485		4,482
Pension, postretirement healthcare, and other benefit obligations		1,780		2,010
Self-insurance accruals		3,833		3,701
Operating lease liabilities		14,969		15,053
Other liabilities		693		689
Total other long-term liabilities		25,760		25,935
Commitments and Contingencies				
Common Stockholders' Investment				
Common stock, \$0.10 par value, 800 million shares authorized		32		32
Additional paid-in capital		4,134		3,988
Retained earnings		38,767		38,649
Accumulated other comprehensive loss		(1,332)		(1,359)
Treasury stock, at cost		(14,425)		(13,728)
Total common stockholders' investment		27,176		27,582
	\$	86,711	\$	87,007

#### FEDEX CORP. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

# First Quarter Fiscal 2025 (In millions) (Unaudited)

	Three Months Ended August 31,			nded
		2024		2023
Operating Activities:				
Net income	\$	794	\$	1,078
Adjustments to reconcile net income to cash provided by operating activities:				
Depreciation and amortization		1,078		1,071
Other, net		925		814
Changes in operating assets and liabilities, net		(1,610)		(733)
Cash provided by operating activities		1,187		2,230
Investing Activities:				
Capital expenditures		(767)		(1,290)
Purchase of investments		(61)		(2)
Proceeds from sale of investments		13		_
Proceeds from asset dispositions and other		13		12
Cash used in investing activities		(802)		(1,280)
Financing Activities:				
Principal payments on debt		(34)		(66)
Proceeds from stock issuances		404		157
Dividends paid		(339)		(318)
Purchase of treasury stock		(1,000)		(500)
Cash used in financing activities		(969)		(727)
Effect of exchange rate changes on cash		26		(24)
Net (decrease) increase in cash and cash equivalents		(558)		199
Cash and cash equivalents at beginning of period		6,501		6,856
Cash and cash equivalents at end of period	\$	5,943	\$	7,055

### FEDERAL EXPRESS SEGMENT FINANCIAL HIGHLIGHTS

#### First Quarter Fiscal 2025 (Dollars in millions)

(Unaudited)

	Three Months Ended August 31,				
		2024		2023	Percent Change
Revenue:					
Package:					
U.S. priority	\$	2,591	\$	2,673	(3)
U.S. deferred		1,151		1,187	(3)
U.S. ground		8,056		8,133	(1)
Total U.S. domestic package revenue		11,798		11,993	(2)
International priority		2,206		2,327	(5)
International economy		1,360		1,117	22
Total international export package revenue		3,566		3,444	4
International domestic <sup>(1)</sup>		1,112		1,140	(2)
Total package revenue		16,476		16,577	(1)
Freight:				,	
U.Š.		569		577	(1)
International priority		526		553	(5)
International economy		463		472	(2)
Total freight revenue		1,558		1,602	(3)
Other		271		247	10
Total revenue		18,305		18,426	(1)
Operating expenses:		-,		-, -	( )
Salaries and employee benefits		6,201		6,171	
Purchased transportation		4,801		4,677	3
Rentals and landing fees		986		975	1
Depreciation and amortization		935		929	1
Fuel		954		961	(1)
Maintenance and repairs		719		722	
Business optimization costs		43		27	59
Intercompany allocations		(187)		(175)	7
Other		2,900		2,833	2
Total operating expenses		17,352	-	17,120	1
Operating income	\$	953	\$	1,306	(27)
Operating margin	- <u>-</u>	5.2%		7.1%	(190) k

1 - International Domestic revenue relates to international intra-country operations.

# FEDERAL EXPRESS SEGMENT OPERATING HIGHLIGHTS

#### First Quarter Fiscal 2025 (Unaudited)

	Three Months EndedAugust 31,				
		2024		2023	Percent Change
PACKAGE STATISTICS					
Average daily package volume (ADV) <sup>(1)</sup> :					
U.S. priority		1,600		1,680	(5)
U.S. deferred		968		970	_
U.S. ground commercial		4,289		4,287	
U.S. ground home delivery/economy		6,438		6,411	—
Total U.S. domestic ADV		13,295		13,348	
International priority		622		658	(5)
International economy		491		365	35
Total international export ADV		1,113		1,023	9
International domestic <sup>(2)</sup>		1,823		1,896	(4)
Total ADV		16,231		16,267	
Revenue per package (yield):					
U.S. priority	\$	25.30	\$	24.49	3
U.S. deferred		18.59		18.81	(1)
U.S. ground		11.73		11.70	
U.S. domestic composite		13.87		13.82	
International priority		55.37		54.37	2
International economy		43.33		47.15	(8)
International export composite		50.06		51.80	(3)
International domestic <sup>(2)</sup>		9.53		9.25	3
Composite package yield	\$	15.86	\$	15.68	1
FREIGHT STATISTICS	<u> </u>		<u> </u>		
Average daily freight pounds (000s):					
U.S.		5,319		5,305	
International priority		4,465		4,390	2
International economy		10,706		11,001	(3)
Total average daily freight pounds		20,490	-	20,696	(1)
Revenue per pound (vield):				,	(-7
U.S.	\$	1.67	\$	1.67	_
International priority	Ψ	1.84	Ψ	1.94	(5)
International economy		0.68		0.66	3
Composite freight yield	\$	1.19	\$	1.19	_
Operating weekdays	<u>Ψ</u>	64	<u> </u>	65	(2)
Operating weekdays		04		00	(2)

1 – ADV is calculated on a 5-day-per-week basis.

2 – International Domestic statistics relate to international intra-country operations.

# FEDEX FREIGHT SEGMENT FINANCIAL AND OPERATING HIGHLIGHTS

#### First Quarter Fiscal 2025 (Dollars in millions)

(Unaudited)

		Three Months Ended August 31,				
		2024	0	2023	Percent Change	
FINANCIAL HIGHLIGHTS						
Revenue	\$	2,329	\$	2,385	(2)	
Operating expenses:						
Salaries and employee benefits		984		985	—	
Purchased transportation		203		219	(7)	
Rentals		71		69	3	
Depreciation and amortization		110		108	2	
Fuel		121		139	(13)	
Maintenance and repairs		82		75	9	
Intercompany charges		148		139	6	
Other		171		169	1	
Total operating expenses		1,890		1,903	(1)	
Operating income	\$	439	\$	482	(9)	
Operating margin		18.8%	þ	20.2%	(140) bp	
OPERATING STATISTICS						
Operating weekdays		64		65	(2)	
Average daily shipments (000s):					. ,	
Priority		62.9		66.1	(5)	
Economy		29.1		28.5	2	
Total average daily shipments		92.0		94.6	(3)	
Weight per shipment (lbs):					( )	
Priority		956		989	(3)	
Economy		868		876	(1)	
Composite weight per shipment		928		955	(3)	
Revenue per shipment:					(-)	
Priority	\$	363.97	\$	353.01	3	
Economy		408.60	·	407.99		
Composite revenue per shipment	\$	378.09	\$	369.56	2	
Revenue per hundredweight:	Ŧ		Ŧ			
Priority	\$	38.06	\$	35.71	7	
Economy	•	47.09		46.59	1	
Composite revenue per hundredweight	\$	40.73	\$	38.71	5	
	+		Ŧ		5	